

Columbia Falls Aluminum Company 2000 Aluminum Drive Columbia Falls, Montana 59912

December 22, 2015

Re: Contractor Selection and Qualifications
Columbia Falls Aluminum Company, Columbia Falls, Montana

Mr. Cirian,

In accordance with Paragraph 32 of the Administrative Order on Consent (AOC) between Columbia Falls Aluminum Company (CFAC) and the United States Environmental Protection Agency (USEPA) (CERCLA Docket No. 08-2016-0002), CFAC is providing this correspondence to identify that CFAC has selected Roux Associates, Inc. (Roux) as the primary consultant to support CFAC in completing the requirements outlined in the AOC. Roux is headquartered in Islandia, New York and has approximately 270 people consisting of geologists, engineers, and scientists. Roux prepared the RI/FS Work Plan included as part of the AOC, and CFAC believes Roux is qualified to manage and complete the tasks outlined in the Plan. Attached you will find a copy of Roux's Corporate Quality Management Plan and Roux's Corporate Statement of Qualifications. Additional company information can be found at www.rouxinc.com.

Provided below is a table that identifies key Roux project team personnel for the RI/FS. Also attached you will find copies of the professional profiles for key project team personnel from Roux.

Role	Name	Title
RI/FS Manager	Andrew Baris	Vice President/Principal
		Hydrogeologist
RI Manager	Michael Ritorto	Senior Hydrogeologist
FS Manager	Charlie McGuckin	Principal Engineer
QA Officer	Wai Kwan	Senior Engineer
Project Health and Safety	Joe Gentile	Corporate Health and Safety Officer
Officer		
SLERA Biologist	Steve Michalanko	Senior Scientist
Field Geologist	Amy Hoffmann	Project Geologist

The contact information for the primary contacts at Roux is as follows:

Andrew Baris
Vice President / Principal Hydrogeologist
209 Shafter Street
Islandia, NY 11749
abaris@rouxinc.com
631-630-2404

Michael Ritorto Senior Hydrogeologist 209 Shafter Street Islandia, NY 11749 mritorto@rouxinc.com 631-630-2370

CFAC and Roux Associates are currently undertaking the screening and procurement of subcontractors to assist with the implementation of the Phase I Site Characterization.

CFAC expects that Roux Associates will subcontract a drilling company to complete soil borings and installation of monitoring wells. The drilling Subcontractor will be licensed in the State of Montana and will be a qualified driller with experience in both Rotary-Sonic and Geoprobe drilling methods. The drilling Subcontractor will provide qualifications of qualified personnel proposed to complete the scope of work outlined in the RI/FS Work Plan. Throughout the work, Roux Associates will be present to oversee the drilling Subcontractor. It is expected that the drilling Subcontractor will be procured by the end of February 2016, at which time CFAC will provide the name and qualifications to the USEPA.

CFAC expects that Roux Associates will subcontract one or more analytical laboratories for analysis of samples collected during the remedial investigation phases. The analytical laboratory, or combination of laboratories, will be able to implement the analytical procedures provided in the Phase I Sampling and Analysis Plan (SAP). The analytical laboratories will provide a copy of their Quality Assurance Project Plan (QAPP) and demonstrate capability to comply with the Quality Assurance and Quality Control (QA/QC) requirements specified in the Phase 1 SAP. The analytical laboratories will be able to provide data in electronic data deliverable (EDD) format to facilitate the project data analysis. All data generated by the analytical lab will be verified and validated by an independent data validator. It is expected that the laboratory Subcontractor will be procured by the end of February 2016, at which time CFAC will provide the name(s) and qualifications to the USEPA.

Additional Subcontractors will be utilized throughout the RI/FS Work on an as needed basis. The additional types subcontractors anticipated to be utilized include, but may not be limited to:

- land surveyor;
- geophysical services firm;
- sub-consultant for local field personnel;

- waste transport and disposal contractors;
- data validation services firm;
- risk assessment specialty services;
- · certified asbestos inspector; and
- test pit excavation subcontractor.

CFAC will provide updates to the USEPA in monthly progress reports regarding the hiring of Subcontractors for the RI/FS. These updates will include identification of Subcontractors, identification of key personnel if applicable, description of services to be provided, and summary of Subcontractor qualifications.

Please confirm this correspondence satisfies the requirements of paragraph 32 of the AOC. If you have any questions, please contact me at 647-292-5767 or at John. Stroiazzo@cfaluminum.com.

Sincerely,

John Stroiazzo Project Manager

CC: Steve Wright, CFAC

Andrew Baris, Roux Associates Michael Ritorto, Roux Associates